

Letter from the Chairman of the Board

It is my pleasure to report to you for the first time in my role as Chairman of the Board of Finning.

Despite the unprecedented economic turmoil in the fourth quarter of 2008, Finning reported its second highest earnings per share performance in company history and a new record of almost \$6 billion in revenue. The new backdrop of weaker global markets resulted in a significant shift in management focus from managing rapid growth to decisively adjusting our cost structure while maintaining our high-quality service.

The Board of Directors is working with Finning's senior management team to navigate through these challenging times, build on our operating performance, and ensure that we continue to support our long-term strategic goals. Upholding the highest governance standards remains a key priority for your Board. Finning has an established tradition of excellence in corporate governance and the Board remains resolute in our commitment to fulfilling the duties of stewardship and accountability.

Adding to your Board's considerable experience, we had the pleasure of welcoming a new member in December 2008. David Emerson joined the Finning Board of Directors bringing extensive senior leadership experience in business, as an elected Member of Parliament and in the Canadian Federal Cabinet. I would also like to acknowledge the departure of Don O'Sullivan who retired from the Board in May 2008 after serving as a Director since 1991. Throughout the years, Don contributed to Finning's success as a trusted advisor and we will miss his incisive counsel.

In closing, I would like to thank my fellow Directors for their contributions last year and all Finning employees for their continuing hard work and dedicated efforts to lead the company into the future.

For a more detailed discussion of our corporate governance policies and practices, I encourage you to review the Finning management proxy circular and visit the corporate governance section at www.finning.com.

On behalf of the Board of Directors,

Douglas W. G. Whitehead
Chairman of the Board